# Consolidated Financial Results
# for the Six Months Ended June 30, 2026
# [Japanese GAAP]

August 5, 2026


Company Name: RYOBI LIMITED
Stock Code: 5851 URL https://www.ryobi-group.co.jp/ Stock exchange listing: Tokyo
Representative: (Title) President and CEO (Name) Akira Urakami
Contact: (Title) Corporate Officer (Name) Hiromu Arihiro Tel. +81-3-3501-0511
Divisional Deputy General Manager of
Corporate Planning Division
General Manager of Finance Department


Scheduled date to submit Semi-annual Securities Report: August 5, 2026
Date of scheduled payment of dividend: September 1, 2026
Availability of supplementary briefing material on financial results: Yes
Presentation Meeting: Yes (for securities analysts and institutional investors)

(Rounded down to the nearest million yen)

1. Consolidated Financial Results for the Six Months Ended June 30, 2026 (From January 1, 2026 to June 30, 2026)

(1) Consolidated Results of Operations

(% indicates changes from the corresponding period of the previous fiscal year.)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended June 30, 2026 | 156,773 | 2.0 | 4,454 | (25.4) | 4,834 | (20.7) | 4,003 | (9.6) |
| Six months ended June 30, 2025 | 153,745 | 6.3 | 5,975 | 15.1 | 6,093 | (8.9) | 4,427 | (7.2) |

(Note) Comprehensive income: Six months ended June 30, 2026: 9,770 million yen [-%]
Six months ended June 30, 2025: (3,461) million yen [-%]

| | Net income per share | Diluted net income per share |
|---|---|---|
| | Yen | Yen |
| Six months ended June 30, 2026 | 125.87 | – |
| Six months ended June 30, 2025 | 136.78 | – |

(2) Consolidated Financial Position

| | Total assets | Net assets | Shareholders' equity ratio |
|---|---|---|---|
| | Millions of yen | Millions of yen | % |
| As of June 30, 2026 | 345,613 | 197,592 | 54.3 |
| As of December 31, 2025 | 343,734 | 189,550 | 52.2 |

(Reference) Shareholders' Equity: As of June 30, 2026: 187,738 million yen
As of December 31, 2025: 179,469 million yen

2. Dividends

| | Cash dividends per share | | | | |
|---|---|---|---|---|---|
| | End of Q1 | End of Q2 | End of Q3 | Year-end | Annual |
| | Yen | Yen | Yen | Yen | Yen |
| FY December 31, 2025 | – | 50.00 | – | 50.00 | 100.00 |
| FY December 31, 2026 | – | 52.00 | | | |
| FY December 31,2026 (Forecast) | | | – | 54.00 | 106.00 |

(Note) Correction from the dividend forecast, which is published in the most recent: Yes

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending December 31, 2026
(From January 1, 2026 to December 31, 2026)

(% indicates percentage changes from previous fiscal year.)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | | Net income per share |
|---|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 340,000 | 10.0 | 13,000 | 2.6 | 14,000 | (4.2) | 12,000 | 7.3 | 377.25 |

(Note) Correction from the consolidated forecast, which is published in the most recent: Yes

*Notes

(1) Significant changes in the scope of consolidation during the six months ended June 30, 2026: Not applicable
New Company: –
Excluded companies: –

(2) Adoption of specific accounting treatments to the preparation of consolidated quarterly financial statements: Not applicable

(3) Changes in accounting policies, changes in accounting estimates and restatements
1) Changes in accounting policies due to the revision of accounting standards: Not Applicable
2) Changes in accounting policies other than 1): Not applicable
3) Changes in accounting estimates: Not applicable
4) Restatements: Not applicable

(4) Shares issued (common stock)

| | | | | |
|---|---|---|---|---|
| 1) Shares issued (including treasury stock) | As of June 30, 2026 | 31,809,471 | As of December 31, 2025 | 31,809,471 |
| 2) Treasury stock | As of June 30, 2026 | – | As of December 31, 2025 | – |
| 3) Average shares outstanding during the period | Six months ended June 30, 2026 | 31,809,471 | Six months ended June 30, 2025 | 32,368,252 |

* These interim consolidated financial results are outside the scope of certified public accountant’s or audit firm’s review.

* Explanation for the appropriate use of performance forecasts and other special notes:
The statements regarding forecast of financial results in this report are based on the information that is available, as well as estimates, assumptions and projections that are believed to be reasonable at the time of publication, and they are not meant to be a commitment by the Company. Regarding the note for prerequisite and use of performance forecasts, please see “(3) Description of Forecasts of Consolidated Financial Results and Forward-looking Information” under “1. Qualitative Information Concerning Financial Results for the First Six Months” on page 4.

## Index of attached documents

## 1. Qualitative Information Concerning Financial Results for the First Six Months

### (1) Description of Business Results

During the six months ended June 30, 2026 (January 1 – June 30, 2026), the business environment surrounding the Group remained uncertain due to factors such as soaring resource and energy prices and the impact of trade policies in various countries.

Under these conditions, the Group actively promoted sales activities and made progress on various measures, including measures intended to lower costs, improve productivity and improve business efficiency.

Consequently, the financial results for the six months ended June 30, 2026, showed increase in sales but decrease in profits year on year (YoY).

Consolidated financial results (Millions of yen)

| | Six months ended June 30, 2025 | | Six months ended June 30, 2026 | | Increase/(Decrease) | |
|---|---|---|---|---|---|---|
| Net sales | 153,745 | | 156,773 | | 3,027 | 2.0% |
| Operating income | 5,975 | 3.9% | 4,454 | 2.8% | (1,520) | (25.4)% |
| Ordinary income | 6,093 | 4.0% | 4,834 | 3.1% | (1,259) | (20.7)% |
| Net income attributable to owners of parent | 4,427 | 2.9% | 4,003 | 2.6% | (423) | (9.6)% |

Percentages indicate profit margin or rate of increase/(decrease).

Viewed by segment, in the Die Castings business, sales were up, while profits declined YoY. Although the production volume weight decreased slightly, net sales increased in both domestic and overseas markets as a result of the reflecting the passing of increased aluminum prices onto selling prices and higher yen-based sales of overseas subsidiaries due to the weaker yen. Because the passing of continuing increases in raw material (aluminum) prices onto selling prices lagged behind, profits declined despite efforts to reduce costs and improve productivity.

In the Builders' Hardware business, sales and profits were down YoY. Net sales decreased in both domestic and overseas markets. Profits decreased due to higher procurement costs reflecting the stronger Chinese yuan, despite our efforts to reduce costs and cut back on expenses.

In the Printing Equipment business, both sales and profits were down YoY. Net sales decreased in both domestic and overseas markets, affected by a decline in appetite for capital investment due to uncertainty about the future. Profits decreased due to the impact of the lower sales.

(i) Net sales by segment (Millions of yen)

| | Six months ended June 30, 2025 | | Six months ended June 30, 2026 | | Increase/(Decrease) | |
|---|---|---|---|---|---|---|
| Die Castings | 134,979 | 87.8% | 143,310 | 91.4% | 8,331 | 6.2% |
| Builders' Hardware | 5,377 | 3.5% | 5,081 | 3.2% | (295) | (5.5)% |
| Printing Equipment | 13,278 | 8.6% | 8,253 | 5.3% | (5,024) | (37.8)% |

Percentages indicate share of the total or rate of increase/(decrease).

(ii) Operating income or (loss) by segment (Millions of yen)

| | Six months ended June 30, 2025 | | Six months ended June 30, 2026 | | Increase/(Decrease) | |
|---|---|---|---|---|---|---|
| Die Castings | 5,053 | 3.7% | 4,700 | 3.3% | (352) | (7.0)% |
| Builders' Hardware | 16 | 0.3% | (185) | (3.6)% | (202) | – |
| Printing Equipment | 935 | 7.0% | (38) | (0.5)% | (973) | – |

Percentages indicate profit margin or rate of increase/(decrease).

## (2) Description of Financial Position

Total assets at the end of the second quarter were up 1,878 million yen from the end of the previous consolidated fiscal year to 345,613 million yen. This was due mainly to increases of 6,417 million yen in inventories and 835 million yen in investment securities, which offset decrease of 4,185 million yen in cash and deposits and 662 million yen in property, plant and equipment.

Liabilities were down 6,163 million yen from the end of the previous consolidated fiscal year to 148,020 million yen. This was due mainly to a decrease of 5,490 million yen in long-and short-term borrowings and 613 million yen in notes and accounts payable – trade. The balance of interest-bearing debt excluding discounts on notes receivable and lease liabilities was 69,251 million yen.

Net assets were up 8,042 million yen from the end of the previous consolidated fiscal year to 197,592 million yen. This was primarily due to increases of 5,082 million yen in foreign currency translation adjustment, 2,413 million yen in retained earnings and 959 million yen in valuation difference on available-for-sale securities. Shareholders' equity, the result of subtracting non-controlling interests from net assets, was up 8,269 million yen from the end of the previous consolidated fiscal year to 187,738 million yen. As a result, the equity ratio improved by 2.1 percentage points from the end of the previous consolidated fiscal year to 54.3%.

(Millions of yen)

| | As of December 31, 2025 | | As of June 30, 2026 | | Increase/(Decrease) | |
|---|---|---|---|---|---|---|
| Total assets | 343,734 | | 345,613 | | 1,878 | 0.5% |
| Shareholders' equity | 179,469 | 52.2% | 187,738 | 54.3% | 8,269 | 4.6% |
| Interest-bearing debt | 74,742 | 21.7% | 69,251 | 20.0% | (5,490) | (7.3)% |

Percentages indicate percentage of total assets or rate of increase/(decrease).

(Cash flow)

The balance of cash and cash equivalents at the end of the second quarter stood at 22,594 million yen, down 4,697 million yen from the end of the previous consolidated fiscal year.

Cash flow provided by operating activities was 7,487 million yen, up 3,203 million yen from the same quarter in the previous consolidated fiscal year. This increase was due mainly to 9,714 million yen in depreciation and 5,697 million yen in income before income taxes. Factors including an increase of 5,102 million yen in inventories, 1,023 million yen in gain on sales of investment securities and decrease of 1,101 million yen in trade payables had negative effects on cash flow.

Cash flow used in investing activities was 4,672 million yen, down 8,414 million yen from the same quarter in the previous consolidated fiscal year. This was mainly due to 6,707 million yen in purchase of property, plant and equipment and 4,280 million yen in payments into time deposits, which was partially offset by a cash inflow of 3,890 million yen proceeds from withdrawal of time deposits and 1,350 million yen from proceeds from sale of investment securities.

Cash flow used in financing activities was 8,032 million yen, a decrease of 12,242 million yen from the same quarter in the previous consolidated fiscal year. This was primarily due to a decrease of 6,122 million yen in long-and short-term borrowings and 1,590 million yen in dividends paid.

(Millions of yen)

| | Six months ended June 30, 2025 | Six months ended June 30, 2026 | Increase/(Decrease) |
|---|---|---|---|
| Cash flow from operating activities | 4,284 | 7,487 | 3,203 |
| Cash flow from investing activities | (13,087) | (4,672) | 8,414 |
| Cash flow from financing activities | 4,210 | (8,032) | (12,242) |

### (3) Description of Forecasts of Consolidated Financial Results and Forward-looking Information

Forecasts of consolidated financial results for the fiscal year ending December 31, 2026, have been revised from those announced on February 12, 2026 (at the time of the announcement of consolidated financial results for the fiscal year ended December 31, 2025), as follows.

Net sales are expected to exceed the previous forecast, although production volume is expected to be slightly lower than assumed in the previous forecast. This reflects progress in passing increased raw material (aluminum) prices onto selling prices in the Die Castings business and higher yen-based sales of overseas subsidiaries due to the weaker yen.

Operating income, ordinary income, and net income attributable to owners of parent are expected to be generally in line with the previous forecast for the second half of the fiscal year. However, because operating results for the first half of the fiscal year exceeded the previous forecast, the forecasts for each of these items have been revised.

Revisions to consolidated financial forecasts for the current fiscal year

| | Net sales | Operating income | Ordinary income | Net income attributable to owners of parent | Net income per share |
|---|---|---|---|---|---|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | Yen |
| Previous forecasts (A) (February 12, 2026) | 313,000 | 12,800 | 13,300 | 11,500 | 361.53 |
| Revised forecasts (B) | 340,000 | 13,000 | 14,000 | 12,000 | 377.25 |
| Change (B-A) | 27,000 | 200 | 700 | 500 | ― |
| Change (%) | 8.6 | 1.6 | 5.3 | 4.3 | ― |
| (Reference) FY December 31, 2025 | 309,111 | 12,665 | 14,620 | 11,182 | 346.41 |

## 2. Interim Consolidated Financial Statements and Main Notes

### (1) Interim Consolidated Balance Sheet

(Unit: millions of yen)

| | December 31, 2025 | June 30, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 31,153 | 26,968 |
| Notes and accounts receivable - trade | 65,505 | 66,322 |
| Securities | 650 | 650 |
| Merchandise and finished goods | 23,296 | 23,407 |
| Work in process | 18,125 | 22,002 |
| Raw materials and supplies | 21,620 | 24,049 |
| Other | 5,058 | 4,794 |
| Allowance for doubtful accounts | (17) | (20) |
| Total current assets | 165,392 | 168,174 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 37,107 | 38,129 |
| Machinery, equipment and vehicles, net | 61,278 | 60,812 |
| Land | 15,682 | 15,692 |
| Construction in progress | 9,525 | 8,114 |
| Other, net | 5,721 | 5,902 |
| Total property, plant and equipment | 129,314 | 128,651 |
| Intangible assets | | |
| Other | 2,672 | 2,732 |
| Total intangible assets | 2,672 | 2,732 |
| Investments and other assets | | |
| Investment securities | 23,102 | 23,937 |
| Other | 23,268 | 22,134 |
| Allowance for doubtful accounts | (16) | (17) |
| Total investments and other assets | 46,354 | 46,055 |
| Total non-current assets | 178,341 | 177,438 |
| Total assets | 343,734 | 345,613 |

(Unit: millions of yen)

| | December 31, 2025 | June 30, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 35,970 | 35,356 |
| Short-term borrowings | 29,414 | 27,813 |
| Current portion of long-term borrowings | 8,660 | 15,177 |
| Income taxes payable | 1,038 | 650 |
| Provision for bonuses | 819 | 857 |
| Provision for directors’ bonuses | 33 | – |
| Other | 19,895 | 19,915 |
| Total current liabilities | 95,830 | 99,771 |
| Non-current liabilities | | |
| Long-term borrowings | 36,667 | 26,259 |
| Retirement benefit liability | 6,495 | 6,501 |
| Other | 15,189 | 15,487 |
| Total non-current liabilities | 58,353 | 48,249 |
| Total liabilities | 154,184 | 148,020 |
| Net assets | | |
| Shareholders’ equity | | |
| Common stock | 18,472 | 18,472 |
| Additional paid in capital | 20,625 | 20,625 |
| Retained earnings | 96,583 | 98,997 |
| Total shareholders’ equity | 135,681 | 138,094 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 12,240 | 13,199 |
| Revaluation reserve for land | 725 | 725 |
| Foreign currency translation adjustment | 27,051 | 32,134 |
| Remeasurements of defined benefit plans | 3,770 | 3,583 |
| Total accumulated other comprehensive income | 43,787 | 49,643 |
| Non-controlling interests | 10,081 | 9,854 |
| Total net assets | 189,550 | 197,592 |
| Total liabilities and net assets | 343,734 | 345,613 |

### (2) Interim Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Interim Consolidated Statement of Income)

(Six months ended June 30, 2026)

(Unit: millions of yen)

| | from: January 1, 2025<br>to: June 30, 2025 | from: January 1, 2026<br>to: June 30, 2026 |
|---|---|---|
| Net sales | 153,745 | 156,773 |
| Cost of sales | 134,741 | 139,916 |
| Gross profit | 19,004 | 16,857 |
| Selling, general and administrative expenses | 13,028 | 12,402 |
| Operating income | 5,975 | 4,454 |
| Non-operating income | | |
| Interest income | 92 | 106 |
| Dividend income | 332 | 342 |
| Rental income | 75 | 131 |
| Foreign exchange gains | – | 118 |
| Usage income of trademark | 270 | 275 |
| Subsidy income | 54 | 91 |
| Other | 381 | 277 |
| Total non-operating income | 1,207 | 1,343 |
| Non-operating expenses | | |
| Interest expenses | 698 | 778 |
| Foreign exchange losses | 211 | – |
| Other | 180 | 185 |
| Total non-operating expenses | 1,089 | 963 |
| Ordinary income | 6,093 | 4,834 |
| Extraordinary income | | |
| Gain on disposal of non-current assets | 30 | 34 |
| Gain on sale of investment securities | 143 | 1,023 |
| Total extraordinary income | 174 | 1,058 |
| Extraordinary losses | | |
| Loss on disposal of non-current assets | 46 | 59 |
| Loss on valuation of investment securities | – | 134 |
| Total extraordinary losses | 46 | 194 |
| Income before income taxes | 6,221 | 5,697 |
| Income taxes | 1,457 | 1,712 |
| Net income | 4,763 | 3,985 |
| Net income attributable to non-controlling interests | 335 | (18) |
| Net income attributable to owners of parent | 4,427 | 4,003 |

(Interim Consolidated Statement of Comprehensive Income)

(Six months ended June 30, 2026)

(Unit: millions of yen)

| | from: January 1, 2025<br>to: June 30, 2025 | from: January 1, 2026<br>to: June 30, 2026 |
|---|---|---|
| Net income | 4,763 | 3,985 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (129) | 889 |
| Revaluation reserve for land | (15) | – |
| Foreign currency translation adjustment | (7,951) | 5,082 |
| Remeasurements of defined benefit plans | (128) | (186) |
| Total other comprehensive income | (8,224) | 5,785 |
| Comprehensive income | (3,461) | 9,770 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (3,753) | 9,859 |
| Comprehensive income attributable to non-controlling interests | 292 | (88) |

### (3) Interim Consolidated Statement of Cash Flows

(Unit: millions of yen)

| | from: January 1, 2025<br>to: June 30, 2025 | from: January 1, 2026<br>to: June 30, 2026 |
|---|---|---|
| Cash flows from operating activities | | |
| Income before income taxes | 6,221 | 5,697 |
| Depreciation | 9,647 | 9,714 |
| Increase (decrease) in allowance for doubtful accounts | (13) | 4 |
| Increase (decrease) in provision for bonuses | 37 | 38 |
| Increase (decrease) in retirement benefit liability | (159) | (19) |
| Interest and dividend income | (425) | (448) |
| Interest expenses | 698 | 778 |
| Subsidy income | (54) | (91) |
| Loss (gain) on valuation of investment securities | — | 134 |
| Loss (gain) on sales of investment securities | (143) | (1,023) |
| Loss (gain) on disposal of non-current assets | 16 | 24 |
| Decrease (increase) in trade receivables | (1,799) | 513 |
| Decrease (increase) in inventories | 3,459 | (5,102) |
| Decrease (increase) in other current assets | 329 | (669) |
| Increase (decrease) in trade payables | (10,315) | (1,101) |
| Increase (decrease) in other current liabilities | 1,350 | 655 |
| Other, net | (307) | (446) |
| Subtotal | 8,541 | 8,661 |
| Interest and dividends received | 421 | 436 |
| Interest paid | (748) | (844) |
| Subsidies received | 61 | 46 |
| Income taxes refund (paid) | (3,990) | (811) |
| Net cash provided by operating activities | 4,284 | 7,487 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (11,397) | (6,707) |
| Proceeds from sale of property, plant and equipment | 214 | 66 |
| Purchase of securities | (650) | (650) |
| Proceeds from sale of securities | 650 | 650 |
| Purchase of investment securities | (7) | (2) |
| Proceeds from sale of investment securities | 150 | 1,350 |
| Payments into time deposits | (6,252) | (4,280) |
| Proceeds from withdrawal of time deposits | 3,835 | 3,890 |
| Other, net | 370 | 1,010 |
| Net cash used in investing activities | (13,087) | (4,672) |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 8,299 | (2,108) |
| Proceeds from long-term borrowings | 500 | — |
| Repayments of long-term borrowings | (2,996) | (4,013) |
| Purchase of treasury stock | (0) | — |
| Dividends paid | (1,373) | (1,590) |
| Other, net | (219) | (320) |
| Net cash used in financing activities | 4,210 | (8,032) |
| Effect of exchange rate change on cash and cash equivalents | (791) | 520 |
| Net increase (decrease) in cash and cash equivalents | (5,383) | (4,697) |
| Cash and cash equivalents at beginning of period | 28,026 | 27,292 |
| Cash and cash equivalents at end of period | 22,643 | 22,594 |

### (4) Main Notes to the Interim Consolidated Financial Statements

(Notes on the Going-concern Assumption)

Not applicable

(Notes on marked fluctuations in amounts of shareholders' equity, if any)

Not applicable

(Notes on Segment Information, etc.)

[Segment Information]

Information regarding amounts of net sales, profits or losses by reportable segment in the six months ended June 30, 2025

(January 1 – June 30, 2025)

(Millions of yen)

| | Reporting segment | | | | Other (Note 1) | Total | Adjustment (Note 2) | Amount on consolidated statement of income (Note 3) |
|---|---|---|---|---|---|---|---|---|
| | Die Castings | Builders' Hardware | Printing Equipment | Total | | | | |
| Net Sales | | | | | | | | |
| Sales unaffiliated customers | 134,979 | 5,377 | 13,278 | 153,634 | 111 | 153,745 | – | 153,745 |
| Inter-segment sales or transfers | 19 | 0 | 6 | 25 | 8 | 34 | (34) | – |
| Total | 134,998 | 5,377 | 13,284 | 153,660 | 119 | 153,780 | (34) | 153,745 |
| Segment income (loss) | 5,053 | 16 | 935 | 6,005 | (29) | 5,975 | (0) | 5,975 |

Notes:

1. The "Other" category consists of businesses excluded in reporting segments, including the insurance agency and golf course businesses.
2. Adjustments to segment income include elimination of intersegment transactions, etc.
3. Segment income matches operating income on the Interim Consolidated Statement of Income.

Information regarding amounts of net sales, profits or losses by reportable segment in the six months ended June 30, 2026

(January 1 – June 30, 2026)

(Millions of yen)

| | Reporting segment | | | | Other (Note 1) | Total | Adjustment (Note 2) | Amount on consolidated statement of income (Note 3) |
|---|---|---|---|---|---|---|---|---|
| | Die Castings | Builders' Hardware | Printing Equipment | Total | | | | |
| Net Sales | | | | | | | | |
| Sales unaffiliated customers | 143,310 | 5,081 | 8,253 | 156,646 | 127 | 156,773 | – | 156,773 |
| Inter-segment sales or transfers | 18 | 0 | 0 | 18 | 2 | 21 | (21) | – |
| Total | 143,329 | 5,081 | 8,253 | 156,664 | 130 | 156,795 | (21) | 156,773 |
| Segment income (loss) | 4,700 | (185) | (38) | 4,476 | (21) | 4,455 | (0) | 4,454 |

Notes:

1. The "Other" category consists of businesses excluded in reporting segments, including the insurance agency, golf course businesses and others.
2. Adjustments to segment income include elimination of intersegment transactions, etc.
3. Segment income matches operating income on the Interim Consolidated Statement of Income.

Supplementary materials for the financial results
for the six months ended June 30, 2026

August 5, 2026
RYOBI LIMITED

(Units: millions of yen, %)

| | December 2024 | | | | December 2025 | | | | December 2026 | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | First six months | | Full year | | First six months | | Full year | | First six months | | Full year (forecast) | |
| | | Profit margin | | Profit margin | | Profit margin | | Profit margin | | Profit margin | | Profit margin |
| Net sales | 144,638 | | 293,314 | | 153,745 | | 309,111 | | 156,773 | | 340,000 | |
| Operating income | 5,192 | 3.6 | 9,494 | 3.2 | 5,975 | 3.9 | 12,665 | 4.1 | 4,454 | 2.8 | 13,000 | 3.8 |
| Ordinary income | 6,686 | 4.6 | 11,551 | 3.9 | 6,093 | 4.0 | 14,620 | 4.7 | 4,834 | 3.1 | 14,000 | 4.1 |
| Net income attributable to owners of parent | 4,772 | 3.3 | 6,935 | 2.4 | 4,427 | 2.9 | 11,182 | 3.6 | 4,003 | 2.6 | 12,000 | 3.5 |
| Net income per share | 147.45 yen | | 214.26 yen | | 136.78 yen | | 346.41 yen | | 125.87 yen | | 377.25 yen | |

Net sales by segment

| | | Share | | Share | | Share | | Share | | Share | | Share |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Die Castings | 127,175 | 87.9 | 257,909 | 87.9 | 134,979 | 87.8 | 274,310 | 88.7 | 143,310 | 91.4 | 307,000 | 90.3 |
| Builders' Hardware | 5,346 | 3.7 | 11,040 | 3.8 | 5,377 | 3.5 | 10,874 | 3.5 | 5,081 | 3.2 | 11,500 | 3.4 |
| Printing Equipment | 12,010 | 8.3 | 24,120 | 8.2 | 13,278 | 8.6 | 23,667 | 7.7 | 8,253 | 5.3 | 21,500 | 6.3 |
| Domestic | 59,499 | 41.1 | 125,968 | 42.9 | 66,171 | 43.0 | 135,046 | 43.7 | 69,314 | 44.2 | 151,700 | 44.6 |
| Overseas | 85,139 | 58.9 | 167,346 | 57.1 | 87,574 | 57.0 | 174,064 | 56.3 | 87,459 | 55.8 | 188,300 | 55.4 |

Operating income by segment

| | | Profit margin | | Profit margin | | Profit margin | | Profit margin | | Profit margin | | Profit margin |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Die Castings | 4,874 | 3.8 | 8,994 | 3.5 | 5,053 | 3.7 | 11,257 | 4.1 | 4,700 | 3.3 | 12,500 | 4.1 |
| Builders' Hardware | (62) | (1.2) | (413) | (3.7) | 16 | 0.3 | 119 | 1.1 | (185) | (3.6) | 200 | 1.7 |
| Printing Equipment | 397 | 3.3 | 934 | 3.9 | 935 | 7.0 | 1,321 | 5.6 | (38) | (0.5) | 300 | 1.4 |

| | | % | | % | | % | | % | | % | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Total assets | 334,958 | | 333,186 | | 319,039 | | 343,734 | | 345,613 | | – | |
| Shareholders' equity | 168,435 | 50.3 | 167,352 | 50.2 | 162,248 | 50.9 | 179,469 | 52.2 | 187,738 | 54.3 | – | |
| Retained earnings | 87,608 | 26.2 | 88,395 | 26.5 | 91,446 | 28.7 | 96,583 | 28.1 | 98,997 | 28.6 | – | |
| Interest-bearing debt | 65,921 | 19.7 | 61,966 | 18.6 | 66,398 | 20.8 | 74,742 | 21.7 | 69,251 | 20.0 | 70,000 | |

| | | | | | | |
|---|---|---|---|---|---|---|
| Capital expenditure | 7,861 | 17,400 | 10,969 | 18,769 | 6,071 | 20,000 |
| Depreciation | 9,521 | 19,270 | 9,647 | 19,255 | 9,714 | 19,000 |

| | | | | | | |
|---|---|---|---|---|---|---|
| Cash flow from operating activities | 17,814 | 29,162 | 4,284 | 13,888 | 7,487 | – |
| Cash flow from investing activities | (6,687) | (13,723) | (13,087) | (22,529) | (4,672) | – |
| Cash flow from financing activities | (9,259) | (14,901) | 4,210 | 7,651 | (8,032) | – |

(Unit: persons)

| | | | | | | |
|---|---|---|---|---|---|---|
| Number of employees at the end of the period | 7,519 | 7,939 | 7,743 | 7,511 | 7,309 | – |

(Projected exchange rates starting from July 1, 2026)

| | | | |
|---|---|---|---|
| USD/JPY | 155 | GBP/JPY | 210 |
| CNY/JPY | 23.0 | THB/JPY | 4.7 |