



Financial Summary for the Three Months Ended March 31, 2026

May 13, 2026

RYOBI LIMITED

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1. Results for the Three Months Ended March 31, 2026

Highlights of Financial Results

➤ **Consolidated Results: Sales decreased but profits increased (YoY)**

Profits increased thanks mainly to cost reduction, improved productivity, and streamlined operations, despite a decrease in sales.

Net income increased by 55% YoY in 1Q partly due to the recording of gain on sale of investment securities.

Die Castings

- **Despite a sales decline in Americas, overall sales increased chiefly owing to new product launches and the passing of increased aluminum prices onto selling prices in Japan.**
- **Profits increased mainly due to cost reduction and improved productivity, as well as to the passing of increased labor expenses and energy prices onto selling prices.**

Builders' Hardware

- **Sales increased in Japan but decreased overseas.**
- **Profits decreased due to higher procurement costs reflecting the stronger Chinese yuan, despite our efforts to reduce costs and cut back on expenses.**

Printing Equipment

- **Sales decreased both in Japan and overseas on the back of weakened appetite for capital expenditure due to uncertain outlook.**
- **Profits decreased, largely affected by the decreased sales.**

➤ **FY2026 Forecasts**

No changes from the last announcement on February 12, 2026, despite uncertainty over soaring resource and energy prices, various countries' trade policies, and concerns about an economic slowdown.

Results Summary

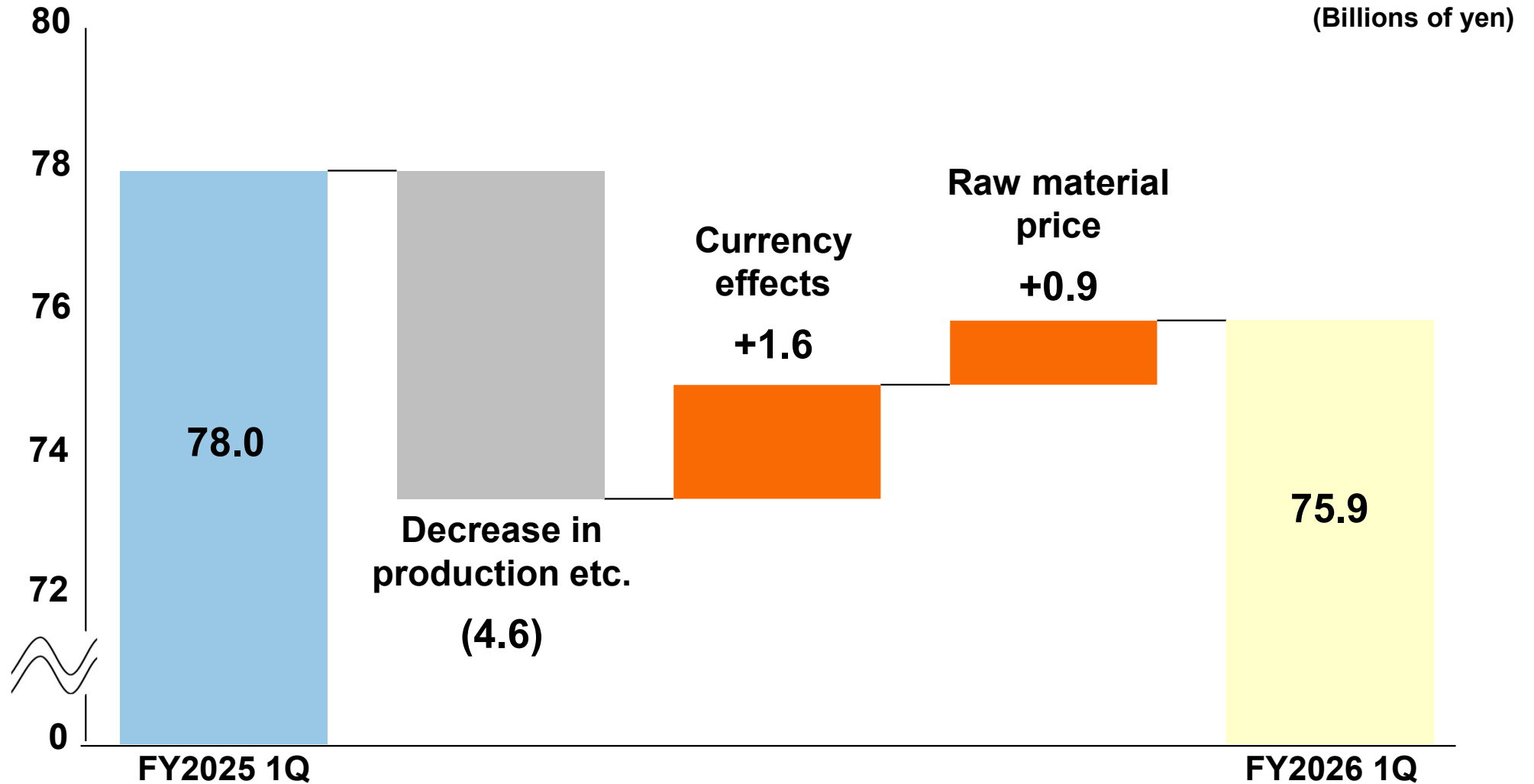
- Profits increased thanks mainly to cost reduction, improved productivity, and streamlined operations, despite a decrease in sales.
- Net income increased by 55% YoY in 1Q partly due to the recording of gain on sale of investment securities.

(Billions of yen)

	FY2025 1Q	FY2026 1Q	
	Results	Results	YoY Change (% Change)
Net sales	78.0	75.9	(2.1) (-2.7%)
Operating income	2.8	2.9	0.1 (4.1%)
Ordinary income	2.5	2.8	0.4 (15.3%)
Net income attributable to owners of parent	1.8	2.7	1.0 (54.6%)

Analysis of Changes in Net Sales

Sales decreased by ¥2.1 billion as a whole due to positive factors in the Die Castings business, such as the passing of increased aluminum prices onto selling prices and the weaker yen, which were more than offset by negative factors in the Printing Equipment business.



Exchange rates (average for the period)	USD	GBP	CNY	THB
FY2025 1Q	¥154.67	¥192.28	¥21.09	¥4.51
FY2026 1Q	¥156.37	¥211.38	¥22.54	¥4.98

Results by Business Segment

- Die Castings:** Although production volume remained almost flat, sales increased due to rising aluminum prices and the weaker yen. Profits increased mainly due to cost reduction, as well as to the passing of increased labor expenses and energy prices onto selling prices.
- Builders' Hardware:** Sales increased in Japan but decreased overseas. Profits decreased due to higher procurement costs reflecting the stronger Chinese yuan.
- Printing Equipment:** Sales decreased both in Japan and overseas. Profits decreased, largely affected by the decreased sales.

(Billions of yen)

	FY2025 1Q	FY2026 1Q	
	Results	Results	YoY Change (% Change)
Net sales	78.0	75.9	(2.1) (-2.7%)
Die Castings	67.9	69.3	1.5 (2.1%)
Builders' Hardware	2.7	2.6	(0.2) (-6.4%)
Printing Equipment	7.4	4.0	(3.4) (-45.6%)
Operating income	2.8	2.9	0.1 (4.1%)
Die Castings	2.2	2.9	0.7 (29.6%)
Builders' Hardware	(0.0)	(0.0)	(0.0) (-)
Printing Equipment	0.6	0.1	(0.5) (-89.8%)

Balance Sheet

- Total assets decreased by ¥2.6 billion from the end of FY2025. An increase of ¥3.3 billion was due to exchange rates and a decrease of ¥3.2 billion was due to holidays at the end of FY2025.

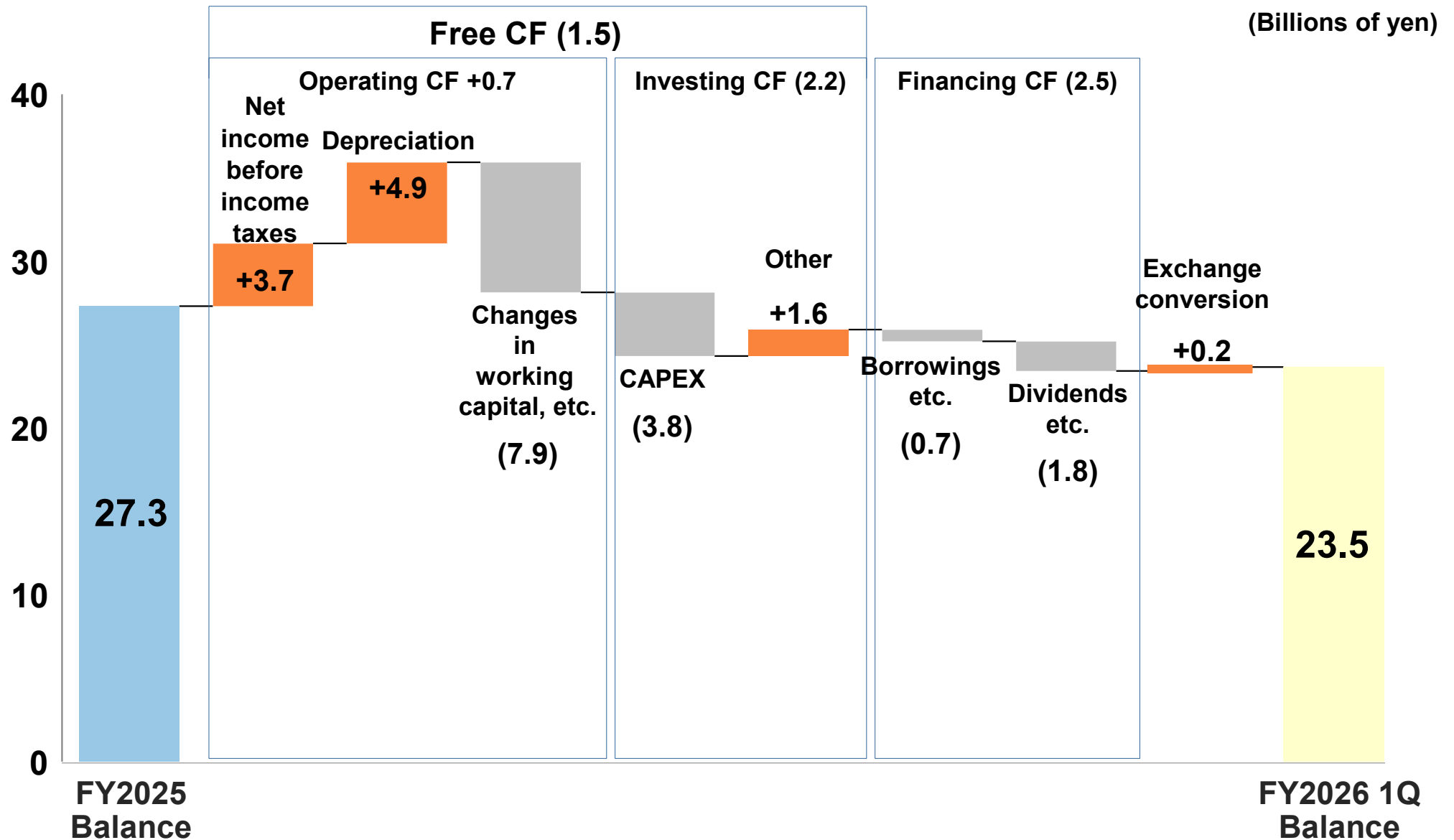
	(Billions of yen)					(Billions of yen)			
	FY2025	FY2026 1Q	YoY Change	Currency Translation Effect		FY2025	FY2026 1Q	YoY Change	Currency Translation Effect
Current assets	165.4	164.6	(0.8)	1.6	Current liabilities	95.8	92.8	(3.0)	0.7
Cash and deposits	31.2	27.5	(3.7)	0.3	Trade payables	36.0	32.8	(3.2)	0.2
Trade receivables	65.5	65.4	(0.1)	0.7	Short-term borrowings	38.1	40.5	2.4	0.3
Securities	0.7	0.7	–	–	Other	21.8	19.6	(2.2)	0.1
Inventories	63.0	65.8	2.8	0.6	Non-current liabilities	58.4	55.5	(2.9)	0.1
Other	5.0	5.2	0.1	0	Long-term borrowings	36.7	33.9	(2.7)	0
Non-current assets	178.3	176.6	(1.8)	1.7	Other	21.7	21.5	(0.1)	0
Property, plant and equipment	129.3	128.5	(0.8)	1.5	Shareholders' equity	135.7	136.8	1.1	(0)
Intangible assets	2.7	2.7	0.1	0.1	Accumulated other comprehensive income	43.8	46.1	2.4	2.6
Investment and other assets	46.4	45.4	(1.0)	0.2	Non-controlling interests	10.1	9.9	(0.2)	–
Deferred assets	–	–	–	–	Total net assets	189.6	192.9	3.3	2.6
Total assets	343.7	341.2	(2.6)	3.3	Total liabilities and net assets	343.7	341.2	(2.6)	3.3

Exchange rates (as of end of period)

	USD	GBP	CNY	THB
FY2025	¥156.56	¥211.43	¥22.36	¥4.97
FY2026 1Q	¥159.88	¥211.03	¥23.11	¥4.86

Change in Cash Flows

- Free CF turned negative mainly due to decreased operating CF resulting from the adverse impacts of holidays at the end of FY2025 and earlier payments.



2. Full-Year FY2026 Forecasts

Forecasts

- Sales are expected to increase, driven primarily by progress in launching new products domestically in the Die Castings business, while profit is expected to rise slightly.
- Ordinary income is expected to decline due to decreases in foreign exchange gains and subsidy income.

(Billions of yen)

(No changes from the last announcement on February 12, 2026)

	FY2025	FY2026	
	Results	Forecasts	YoY Change (% Change)
Net sales	309.1	313.0	3.9 (1.3%)
Operating income	12.7	12.8	0.1 (1.1%)
Ordinary income	14.6	13.3	(1.3) (Δ 9.0%)
Net income attributable to owners of parent	11.2	11.5	0.3 (2.8%)

Forecasts by Business Segment

2. Full-Year FY2026 Forecasts



(No changes from the last announcement on Feb 12, 2026)

Die Castings: Sales are expected to increase, driven by progress in launching new products domestically.
Builders' Hardware: Both domestic and overseas sales are expected to increase, leading to an increase in profits.
Printing Equipment: Both domestic and overseas sales are expected to decline, leading to a decline in profits.

(Billions of yen)

	FY2025	FY2026	
	Results	Forecasts	YoY Change (% Change)
Net sales	309.1	313.0	3.9 (1.3%)
Die Castings	274.3	280.0	5.7 (2.1%)
Builders' Hardware	10.9	11.5	0.6 (5.8%)
Printing Equipment	23.7	21.5	(2.2) (-9.2%)
Operating income	12.7	12.8	0.1 (1.1%)
Die Castings	11.3	12.3	1.0 (9.3%)
Builders' Hardware	0.1	0.2	0.1 (67.2%)
Printing Equipment	1.3	0.3	(1.0) (-77.3%)

Cautionary notes on forward-looking statements

This document contains forward-looking statements regarding matters such as Ryobi's business plans, strategies, and operating results.

Such forward-looking statements reflect Ryobi's judgments based on the information available at the time of preparation. They involve inherent risks and uncertainties.

Ryobi's actual activities and operating results may differ from these forward-looking statements due to economic conditions, the business environment, trends in market demand, trends in exchange rates, and other factors.