Financial Summary for the Nine Months Ended September 30, 2026

November 6, 2026
RYOBI LIMITED

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Contents

1. Results for the Nine Months Ended September 30, 2026 p.3

2. Full-Year FY2026 Forecasts p.10

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1. Results for the Nine Months Ended September 30, 2026

Highlights of Financial Results

➢ Consolidated Results: Sales increased but profits decreased (YoY)

Die Castings

- Sales increased both in Japan and overseas reflecting higher raw material prices and the weaker yen.
- Profits decreased as it requires a certain amount of time to pass on increased costs.

Builders' Hardware

- Sales decreased both in Japan and overseas.
- Profits decreased due to higher procurement costs from China reflecting the stronger Chinese yuan, as our efforts to reduce costs and cut back on expenses were insufficient to offset them.

Printing Equipment

- Sales decreased both in Japan and overseas on the back of weakened appetite for capital expenditure due to uncertain outlook.
- Profits decreased, largely affected by the decreased sales.

➢ FY2026 Forecasts

- No changes from the last announcement on August 5, despite uncertainty over soaring resource and energy prices as well as various countries' trade policies.

➢ Shareholder Returns

- No changes from the dividend forecast announced on August 5.
- Completed share repurchases of ¥1.1 billion (full-year plan of ¥1.5 billion).

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Results Summary

- Sales increased due to higher raw material prices and an increase in translated net sales of overseas subsidiaries given the weaker yen.
- Profits decreased as it requires a certain amount of time to pass on soaring raw material prices to the selling price.

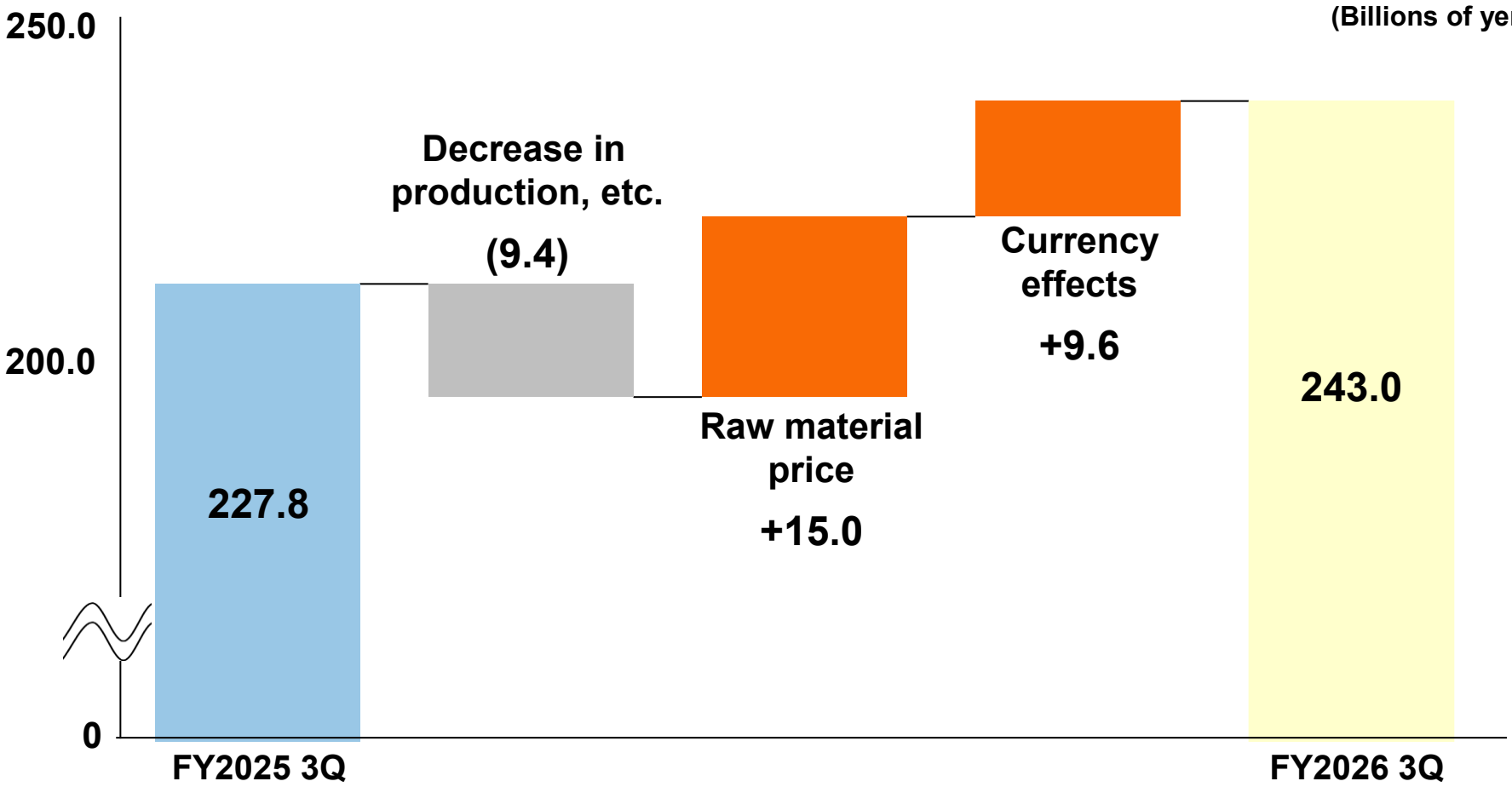
(Billions of yen)

	FY2025 3Q	FY2026 3Q	
	Results	Results	YoY Change
Net sales	227.8	243.0	15.2 (6.7%)
Operating income	8.0	6.2	(1.9) (-23.5%)
Ordinary income	8.3	6.3	(2.0) (-23.8%)
Net income attributable to owners of parent	5.8	5.2	(0.5) (-9.4%)

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Analysis of Changes in Net Sales

- Production volume of mainly Die Casting and Printing Equipment businesses decreased.
- Net sales increased by ¥15.2 billion YoY due to passing on of the increase in raw material costs to selling price in the Die Casting Business and the impact of exchange rates.



Exchange rates (average for the period)	USD	GBP	CNY	THB
FY2025 3Q	¥149.14	¥194.51	¥20.57	¥4.46
FY2026 3Q	¥158.10	¥212.79	¥23.12	¥4.88

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Results by Business Segment

Die Castings: Sales increased reflecting higher raw material prices and the weaker yen. Profits declined as it requires a certain amount of time to pass on increased costs.

Builders' Hardware: Sales decreased both in Japan and overseas. Profits declined owing to a rise in costs of procurement from China, given the appreciation of Chinese yuan.

Printing Equipment: Sales decreased both in Japan and overseas reflecting the worsening of capital investment mindset. Profits fell due to the sales decline.

(Billions of yen)

	FY2025 3Q	FY2026 3Q	
	Results	Results	YoY Change (vs. FY2025 3Q)
Net sales	227.8	243.0	15.2 (6.7%)
Die castings	201.8	223.0	21.2 (10.5%)
Builders' hardware	8.0	7.7	(0.3) (-3.5%)
Printing equipment	17.9	12.1	(5.7) (-32.1%)
Operating income	8.0	6.2	(1.9) (-23.5%)
Die castings	7.3	6.6	(0.7) (-9.3%)
Builders' hardware	0.0	(0.4)	(0.4) (–)
Printing equipment	0.8	(0.1)	(0.8) (–)

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Balance Sheet

- Shareholders' equity increased by ¥ 0.9 billion yen, as ¥ 2.0 billion yen increase in retained earnings which was offset by ¥ 1.1 billion yen acquisition of treasury stock.
- Net assets increased by ¥4.4 billion, including an increase of ¥2.1 billion from foreign currency translation adjustment.

(Billions of yen)

	FY2025	FY2026 3Q	Change	Currency Translation Effect
Current assets	165.4	164.1	(1.3)	1.1
Cash and deposits	31.2	20.0	(11.2)	0.2
Trade receivables	65.5	68.5	3.0	0.5
Securities	0.7	0.7	0.0	–
Inventories	63.0	70.1	7.1	0.4
Other	5.0	4.8	(0.2)	0.0
Non-current assets	178.3	174.8	(3.5)	1.2
Property, plant and equipment	129.3	125.5	(3.8)	1.0
Intangible assets	2.7	2.8	0.1	0.1
Investments and other assets	46.3	46.5	0.2	0.0
Deferred assets	–	–	–	–
Total assets	343.7	338.9	(4.8)	2.2

	FY2025	FY2026 3Q	Change	Currency Translation Effect
Current liabilities	95.8	96.8	1.0	0.3
Trade payables	36.0	36.7	0.7	0.1
Short-term borrowings	38.1	39.9	1.8	0.1
Other	21.8	20.2	(1.6)	0.1
Non-current liabilities	58.4	48.2	(10.2)	0.0
Long-term borrowings	36.7	26.1	(10.6)	0.0
Other	21.7	22.1	0.4	0.0
Shareholders' equity	135.7	136.6	0.9	(0.2)
Accumulated other comprehensive income	43.8	47.5	3.7	2.2
Non-controlling interests	10.1	9.9	(0.2)	–
Total net assets	189.6	194.0	4.4	2.0
Total liabilities and net assets	343.7	338.9	(4.8)	2.2

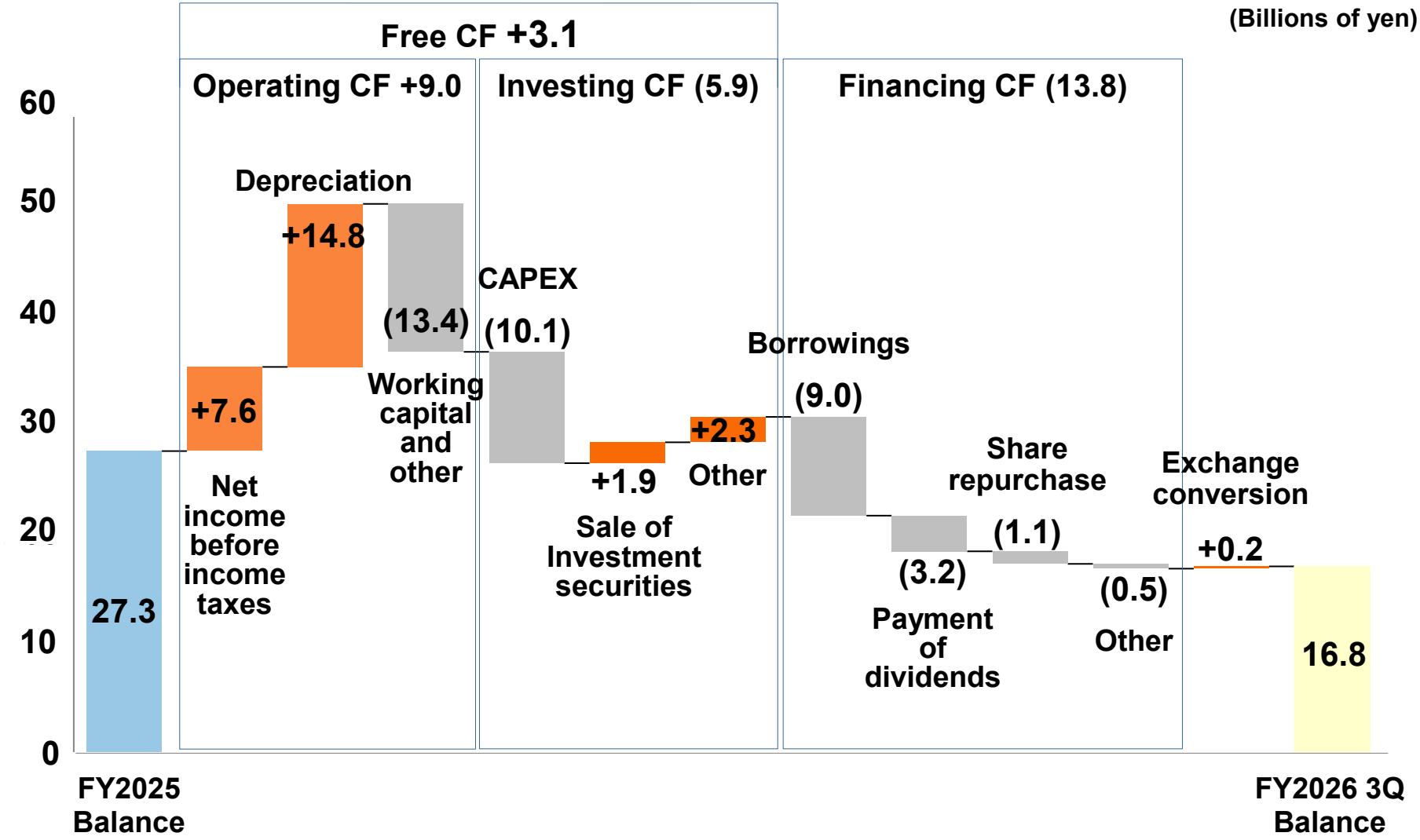
Exchange rates (as of end of period)	USD	GBP	CNY	THB
FY2025	¥156.56	¥211.43	¥22.36	¥4.97
FY2026 3Q	¥157.35	¥208.11	¥23.45	¥4.69

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Change in Cash Flows

- Free CF, which combines operating CF and investing CF, was positive ¥3.1 billion.
- Cash and cash equivalents decreased by ¥10.5 billion due to repayment of borrowings, payment of dividends, and share repurchase.

(Billions of yen)



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2. Full-Year FY2026 Forecasts

Forecasts (No changes from the Aug. 5 forecasts)

- Sales are expected to increase, driven by rising raw material prices and an increase in yen-based sales of overseas subsidiaries due to the weaker yen, in addition to mass production of new products.
- Net income attributable to owners of parent is expected to increase due to gain on sale of investment securities.

(Billions of yen)

	FY2025	FY2026	
	Results	Forecasts	YOY Change
Net sales	309.1	340.0	30.9 (10.0%)
Operating income	12.7	13.0	0.3 (2.6%)
Ordinary income	14.6	14.0	(0.6) (-4.2%)
Net income attributable to owners of parent	11.2	12.0	0.8 (7.3%)

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Forecasts by Business Segment

(No changes from the Aug. 5 forecasts)

Die Castings: Both sales and profits are expected to increase thanks to mass production of new products as well as the impacts of soaring raw material prices and foreign exchange fluctuations.

Builders' Hardware: Both domestic and overseas sales are expected to increase, leading to an increase in profits.

Printing Equipment: Both domestic and overseas sales are expected to decline, leading to a decline in profits.

(Billions of yen)	FY2025	FY2026	
	Results	Forecasts	YOY Change
Net sales	309.1	340.0	30.9 (10.0%)
Die castings	274.3	307.0	32.7 (11.9%)
Builders' hardware	10.9	11.5	0.6 (5.8%)
Printing equipment	23.7	21.5	(2.2) (-9.2%)
Operating income	12.7	13.0	0.3 (2.6%)
Die castings	11.3	12.5	1.2 (11.0%)
Builders' hardware	0.1	0.2	0.1 (67.2%)
Printing equipment	1.3	0.3	(1.0) (-77.3%)

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About forward-looking statements

This document contains forward-looking statements regarding matters such as Ryobi's business plans, strategies, and operating results.

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